



Infrastructure

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	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Charges for Service	\$1,295,555	\$1,081,840	\$1,180,321	\$1,180,321	9.10%
Use of Assets	\$3,804,686	\$3,816,594	\$4,061,625	\$4,061,625	6.42%
Total Agency Fees & Charges	\$5,100,241	\$4,898,434	\$5,241,946	\$5,241,946	7.01%
Use of Carryover	\$0	\$700,000	\$847,795	\$847,795	21.11%
Miscellaneous	\$15,873	\$15,000	\$15,000	\$15,000	0.00%
Intrafund Transfers	\$31,047	\$0	\$0	\$0	-
Interest	\$305	\$184	\$219	\$219	19.02%
Total Other Agency Revenues	47,225	715,184	863,014	863,014	20.67%
a) Total Agency Revenues	5,147,466	5,613,618	6,104,960	6,104,960	8.75%
Expenditures					
Personnel	\$1,003,563	\$1,257,047	\$1,315,141	\$1,315,141	4.62%
Contractual Services	\$1,205,768	\$1,350,000	\$1,350,000	\$1,350,000	0.00%
Commodities	\$863,778	\$950,000	\$950,000	\$950,000	0.00%
Capital Outlay	\$290,316	\$930,000	\$1,062,922	\$1,062,922	14.29%
Subtotal	3,363,425	4,487,047	4,678,063	4,678,063	4.26%
Debt Service	\$615,541	\$553,159	\$531,494	\$531,494	(3.92%)
Intrafund Transfers	\$49,356	\$0	\$0	\$0	-
Transfer to Capital Projects	\$0	\$325,752	\$630,854	\$630,854	93.66%
Subtotal	664,897	878,911	1,162,348	1,162,348	32.25%
Expenditures Subtotal	4,028,322	5,365,958	5,840,411	5,840,411	8.84%
Risk Management Charges	\$66,891	\$61,467	\$55,821	\$55,821	(9.19%)
Cost Allocation	\$155,456	\$188,564	\$208,728	\$208,728	10.69%
b) Total Expenditures	4,250,669	5,615,989	6,104,960	6,104,960	8.71%
Difference: b) minus a)	896,797	(2,371)	0	0	(100.00%)
Tax Revenues					
Ad Valorem Support	\$86	\$0	\$0	\$0	-
Other Taxes	\$1,476	\$2,371	\$0	\$0	(100.00%)
Total Tax Revenues	1,562	2,371	0	0	(100.00%)
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	18.80	18.80	18.80	18.80	0.00%
Total FTE Positions	18.80	18.80	18.80	18.80	0.00%

Agency Mission

It is the mission of the Johnson County Airport Commission to develop and operate a system of air transportation facilities that serve the aviation needs of the region, contribute to the economic vitality and quality of life in Johnson County, and integrate with the national plan for Integrated Airport Systems. In order to maximize resources to accomplish this mission, the Airport Commission will aggressively develop and market the non-aviation land at New Century AirCenter to generate long-term revenues.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$191,016 (4.26%) compared to FY 2013. This increase is due to: 1) an increase of \$132,922 in capital outlay, and 2) the budgeted salary and benefit increases included in the budget parameters.

Transfers to Capital Projects include \$630,854 for various Airport projects.

FTEs for FY 2014 remain constant at 18.80.

**Agency:
Airport**

Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PMs:
<p>1) Operate an efficient and safe airport meeting FAA standards to encourage commercial operations at New Century AirCenter.</p> <ul style="list-style-type: none"> * Maintain 5,252,000 square feet (84 lane miles) of pavement. * Maintain full occupancy on t-hangar properties. * Maintain ability for commercial operations Index A, Aircraft Rescue and Fire Fighting (ARFF) capability and provide a VFR tower. * Keep grounds and property maintained. 	<p>a k f, m q</p>
<p>2) Provide a safe and efficient airport to meet the needs of general aviation at Executive Airport.</p> <ul style="list-style-type: none"> * Maintain 2,430,192 square feet (39 lane miles) of pavement. * Maintain full occupancy on t-hangar properties. * Keep grounds and property maintained. 	<p>b k, l r</p>
<p>3) Develop and operate in a business-like manner the "premier multi-modal business park in metro Kansas City" in order to promote economic development, diversify the tax base and generate operating revenue for the County's airport system.</p> <ul style="list-style-type: none"> * Diversify tax base. * Maintain an active marketing program. * Keep the business park self sufficient. * Provide efficient rail service to support development of commercial real estate. 	<p>n, s c, g s e, h, o</p>
<p>4) Provide water service to New Century customers.</p> <ul style="list-style-type: none"> * Meet KDHE quality standards. * Maintain volume and pressure. * Provide water at a competitive rate. 	<p>d j i, p</p>

Agency Key Performance Measures (PMs)

Output	Actual 2012	Estimated 2013	Estimated 2014
a) Linear miles crack sealed at New Century.	2.00	2.00	2.00
b) Linear miles crack sealed at Executive.	1.75	1.75	1.75
c) Published marketing ads, etc.			
d) % of water tests meeting KDHE standards.	100%	100%	100%
e) # of rail movements.	2,200	2,200	2,200
Efficiency/Cost Measures			
f) Estimated hours of ARFF training.	100	100	100
g) Average cost per marketing ad, etc.	TBD	TBD	TBD
h) Total rail system cost per movement.	\$184.33	\$188.45	\$188.45
i) Total water system cost per 1K gallons billed.	\$4.62	\$4.52	\$4.52
j) % of time water pressure below standards.	< 1%	< 1%	< 1%

**Agency:
Airport**

Agency Key Performance Measures (PMs)

Effectiveness Measures	Actual 2012	Estimated 2013	Estimated 2014
k) % occupancy on New Century t-hangars.	95%	95%	95%
l) % occupancy on Executive t-hangars.	95%	95%	95%
m) % of time VFR tower is non-operational (during normal operating hours).	< 1%	< 1%	< 1%
n) % total Airport fund is self-sufficient.	128%	100%	100%
o) % rail system is self-sufficient.	75%	63%	63%
p) Water rates as a % of surrounding utilities average.	86%	90%	90%
q) Acres meeting FAA standards for mowing at IXD.	500	500	500
r) Acres meeting FAA standards for mowing at OJC.	200	200	200
s) % Business Park is self-sufficient.	120%	114%	114%

**Agency:
Airport**

Major Services					
	<u>Actual FY 2012</u>	<u>Estimated FY 2013</u>	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>2013-2014 % Change</u>
Service #1: New Century Business Park					
Maintain and develop land for commercial use and to enhance the airport.					
Agency Revenues	2,759,154	2,805,726	2,605,590	2,605,590	(7.13%)
Expenditures	<u>2,170,519</u>	<u>2,560,419</u>	<u>2,711,556</u>	<u>2,711,556</u>	5.90%
Difference	\$ 588,635	\$ 245,307	\$ (105,966)	\$ (105,966)	(143.20%)
FTE Positions	7.05	7.05	7.05	7.05	0.00%
Service #2: New Century AirCenter					
Maintain and operate an airport that meets the needs of general aviation.					
Agency Revenues	677,602	919,943	1,347,602	1,347,602	46.49%
Expenditures	<u>452,623</u>	<u>899,728</u>	<u>1,199,192</u>	<u>1,199,192</u>	33.28%
Difference	\$ 224,979	\$ 20,215	\$ 148,410	\$ 148,410	634.16%
FTE Positions	3.65	3.65	3.65	3.65	0.00%
Service #3: Executive Airport					
Maintain and operate an airport that meets the needs of general aviation.					
Agency Revenues	589,209	897,549	1,119,968	1,119,968	24.78%
Expenditures	<u>380,032</u>	<u>478,859</u>	<u>488,579</u>	<u>488,579</u>	2.03%
Difference	\$ 209,177	\$ 418,690	\$ 631,389	\$ 631,389	50.80%
FTE Positions	3.35	3.35	3.35	3.35	0.00%
1) Expanded computer based system based on performance evaluations.					
Service #4: New Century Water					
Distribute quality water to the customers of New Century.					
Agency Revenues	795,554	680,400	721,800	721,800	6.08%
Expenditures	<u>736,253</u>	<u>969,698</u>	<u>979,181</u>	<u>979,181</u>	0.98%
Difference	\$ 59,301	\$ (289,298)	\$ (257,381)	\$ (257,381)	(11.03%)
FTE Positions	2.85	2.85	2.85	2.85	0.00%
Service #5: New Century Rail					
Move and store rail cars for our customers as needed.					
Agency Revenues	325,947	310,000	310,000	310,000	0.00%
Expenditures	<u>288,895</u>	<u>457,254</u>	<u>461,903</u>	<u>461,903</u>	1.02%
Difference	\$ 37,052	\$ (147,254)	\$ (151,903)	\$ (151,903)	3.16%
FTE Positions	1.90	1.90	1.90	1.90	0.00%

**Agency:
Airport**

Capital Improvement Program (CIP)

Title: Airport Capital Projects **Year Placed:** 2014

Description: This request includes the following projects over five years: rail system improvements, airfield pavement rehabilitation at both New Century AirCenter and Executive Airport, and T-Hanger apron improvements. Projects included in the five year plan are funded through user fees. This project is funded in the 2014 CIP.

<u>Capital Expenditures</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>Project Total</u>
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 1,628,126	\$ 1,260,864	\$ 536,781	\$ 733,047	\$ 685,760	\$ 4,844,578
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 1,628,126	\$ 1,260,864	\$ 536,781	\$ 733,047	\$ 685,760	\$ 4,844,578

<u>Operating Expenditures</u>	<u>Total FTE</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Fund:
Contractor Licensing

Strategic Program:
Infrastructure

Agency:
Contractor Licensing

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Licenses and Permits	\$776,420	\$700,000	\$714,000	\$714,000	2.00%
Charges for Service	\$163,425	\$273,306	\$276,676	\$276,676	1.23%
Total Agency Fees & Charges	\$939,845	\$973,306	\$990,676	\$990,676	1.78%
Miscellaneous	-\$5,566	\$1,694	\$1,728	\$1,728	2.01%
Total Other Agency Revenues	-\$5,566	\$1,694	\$1,728	\$1,728	2.01%
a) Total Agency Revenues	\$934,279	\$975,000	\$992,404	\$992,404	1.79%
Expenditures					
Personnel	\$309,086	\$364,083	\$377,448	\$377,448	3.67%
Contractual Services	\$332,664	\$369,914	\$373,953	\$373,953	1.09%
Commodities	\$190,828	\$240,003	\$240,003	\$240,003	0.00%
Capital Outlay	\$0	\$1,000	\$1,000	\$1,000	0.00%
Subtotal	\$832,578	\$975,000	\$992,404	\$992,404	1.79%
Intrafund Transfers	\$0	\$0	\$0	\$0	-
Subtotal	\$0	\$0	\$0	\$0	-
Expenditures Subtotal	\$832,578	\$975,000	\$992,404	\$992,404	1.79%
Cost Allocation	\$0	\$0	\$0	\$0	-
b) Total Expenditures	\$832,578	\$975,000	\$992,404	\$992,404	1.79%
Difference: b) minus a)	\$101,701	\$0	\$0	\$0	-
FTE Positions					
Fee Funded FTEs	5.70	5.70	5.70	5.70	0.00%
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	0.00	0.00	0.00	0.00	-
Total FTE Positions	5.70	5.70	5.70	5.70	0.00%

Agency Mission

To establish and maintain a high standard of integrity, skill, and practice in the various construction fields, and to safeguard the life, health, property, and welfare of the public. To protect the public welfare by assuring that those undertaking the construction, alteration, repair, or demolition of structures are qualified to perform such services.

Budget Highlights

Total expenditures for FY 2014 are budgeted to increase by \$17,404 (1.8%) compared to FY 2013. Contractor Licensing is a self-supportive agency and requires no direct County support.

FTEs for FY 2014 are budgeted to remain constant at 5.70.

**Agency:
Contractor Licensing**

Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PMS:
1) Provide Contractor Licensing Program that will ensure compliance and meet participating jurisdictional needs.	
* Develop methods for contractors to become licensed and maintain license.	a,e,f
* Provide web-based program available to participating jurisdictions.	b
* Provide web-based program available to the public.	c
* Provide mechanism for prosecuting violating contractors.	g,h,n,o
* Continue to expand program to other jurisdictions.	d
2) Develop and provide to contractors and participating jurisdictions a comprehensive education program.	b,i
* Develop bi-annual education programs.	c
* Provide nationally recognized experts to instruct in various code-related topics.	j,k
* Work with other education experts to develop parallel education programs.	l
* Provide education program to participants using only licensing fee revenue.	m
* Develop on-line education services.	j

Agency Key Performance Measures (PMs)

Output	Actual 2012	Estimated 2013	Estimated 2014
a) Companies licensed.	3,101	3,200	3,250
b) Classes presented.	109	120	120
c) Contractors educated.	3,580	3,500	3,600
d) # of participating jurisdictions.	13	14	15
Efficiency/Cost Measures			
e) % of license applications processed within 24 hrs.	79%	80%	85%
f) % of license updates completed within 24 hrs.	24%	25%	30%
g) % of complaints processed within 10 days.	100%	100%	100%
h) % of license violations processed within 10 days.	100%	100%	100%
i) % of positive responses to education program.	98%	98%	98%
j) % of instructors nationally recognized as experts.	42%	45%	45%
k) % of education provided by outside experts.	50%	55%	55%
l) % of participants paying for education.	17%	15%	15%
m) % of participants using on-line education services.	1%	1%	1%
Effectiveness Measures			
n) % of complaints resolved prior to Contractor Licensing Review Board (CLRB) action.	25%	30%	30%
o) % of violations resolved as a result of CLRB action.	100%	100%	100%

Agency:
Contractor Licensing

Major Services					
	<u>Actual</u> <u>FY 2012</u>	<u>Estimated</u> <u>FY 2013</u>	<u>Requested</u> <u>FY 2014</u>	<u>Budget</u> <u>FY 2014</u>	<u>2013-2014</u> <u>% Change</u>
Service #1: Contractor Licensing					
Provide testing, licensing, and license monitoring services for building contractors operating within the unincorporated area and 13 cities in Johnson and Wyandotte Counties.					
Agency Revenues	934,279	975,000	992,404	992,404	1.79%
Expenditures	267,066	297,166	322,487	322,487	8.52%
Difference	\$ 667,213	\$ 677,834	\$ 669,917	\$ 669,917	(1.17%)
FTE Positions	5.70	5.70	5.70	5.70	0.00%
Service #2: Contractor Education					
Provide educational training and related services for building contractors to maintain their licenses to operate within the unincorporated area and many cities in Johnson County and the region.					
Agency Revenues	0	0	0	0	-
Expenditures	565,512	677,834	669,917	669,917	(1.17%)
Difference	\$ (565,512)	\$ (677,834)	\$ (669,917)	\$ (669,917)	(1.17%)
FTE Positions	0.00	0.00	0.00	0.00	-

Fund:
Public Works Fund

Strategic Program:
Infrastructure

Agency:
Infrastructure/Public Works

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Licenses and Permits	\$5,950	\$8,400	\$8,568	\$8,568	2.00%
Charges for Service	\$233,176	\$91,976	\$77,027	\$77,027	(16.25%)
Use of Assets	\$19,800	\$19,800	\$19,800	\$19,800	0.00%
Total Agency Fees & Charges	\$258,926	\$120,176	\$105,395	\$105,395	(12.30%)
Use of Carryover	\$0	\$150,000	\$870,000	\$870,000	480.00%
Intergovernmental	\$10,427,009	\$10,200,000	\$10,350,000	\$10,350,000	1.47%
Miscellaneous	\$103,420	\$2,685	\$2,739	\$2,739	2.01%
Interfund Transfers	\$234,947	\$139,004	\$119,873	\$119,873	(13.76%)
Total Other Agency Revenues	10,765,376	10,491,689	11,342,612	11,342,612	8.11%
a) Total Agency Revenues	11,024,302	10,611,865	11,448,007	11,448,007	7.88%
Expenditures					
Personnel	\$5,092,052	\$4,447,522	\$4,659,860	\$4,659,860	4.77%
Contractual Services	\$1,658,170	\$1,721,136	\$2,072,283	\$2,072,283	20.40%
Commodities	\$2,436,105	\$2,269,495	\$2,263,512	\$2,263,512	(0.26%)
Capital Outlay	\$458,087	\$25,369	\$25,369	\$25,369	0.00%
Subtotal	9,644,414	8,463,522	9,021,024	9,021,024	6.59%
Interfund Transfers	\$0	\$348,716	\$718,716	\$718,716	106.10%
Transfer to Capital Projects	\$14,739,462	\$14,617,624	\$14,803,131	\$14,803,131	1.27%
Subtotal	14,739,462	14,966,340	15,521,847	15,521,847	3.71%
Expenditures Subtotal	24,383,876	23,429,862	24,542,871	24,542,871	4.75%
Risk Management Charges	\$73,382	\$71,808	\$62,079	\$62,079	(13.55%)
Cost Allocation	\$926,398	\$879,365	\$796,498	\$796,498	(9.42%)
b) Total Expenditures	25,383,656	24,381,035	25,401,448	25,401,448	4.19%
Difference: b) minus a)	(14,359,354)	(13,769,170)	(13,953,441)	(13,953,441)	1.34%
Tax Revenues					
Ad Valorem Support	\$11,705,740	\$12,783,348	\$12,263,971	\$12,263,971	(4.06%)
Other Taxes	\$1,680,468	\$1,545,303	\$1,689,470	\$1,689,470	9.33%
Total Tax Revenues	13,386,208	14,328,651	13,953,441	13,953,441	(2.62%)
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	78.84	62.84	62.84	62.84	0.00%
Total FTE Positions	78.84	62.84	62.84	62.84	0.00%

Agency Mission

To develop and maintain safe and integrated transportation and infrastructure systems within Johnson County.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$543,385 (6.42%) compared to FY 2013. This increase includes: 1) the approval of \$500,000 one-time funding for additional overlays, and 2) the budgeted salary and benefit increases included in the budget parameters.

Interfund Transfers include: \$348,716 for a transfer to the Fleet Fund, and \$370,000 one-time for heavy equipment replacement.

Transfers to Capital Projects include: \$12,903,131 for the CARS program, and \$1,900,000 for the Bridges, Roads and Culverts program.

FTEs remain constant at 62.84.

**Agency:
Infrastructure/Public Works**

Agency Goals & Objectives	
Service Delivery Goals and Associated Objectives	Associated PMs:
1) Provide a safe and effective rural road system. Maintain the quality of roads in the unincorporated areas. Overlay roads on a maintenance cycle frequency to sustain paved road system. Add rock to gravel roads to sustain gravel road system. Maintain the quality of bridges and culverts in the unincorporated areas.	a b c
2) Provide funding to cities to improve and maintain the County arterial road system. Maximize the effectiveness and efficiency of the CARS program.	d

Agency Key Performance Measures (PMs)			
Output	Actual 2012	Estimated 2013	Estimated 2014
a) % of miles of asphalt roads maintained per Maintenance Cycle Requirements.*	53%	37%	31%
b) % of miles of gravel road maintained per Maintenance Cycle Requirements.	96%	106%	106%
Efficiency/Cost Measures			
a) Contractual costs per mile for a 2" overlay.	\$98,100	\$84,100	\$88,300
b) Materials cost per mile for adding 2" rock to a road.	\$9,600	\$8,500	\$8,500
Effectiveness Measures			
a) % of asphalt roads in "Poor" (beyond maintenance overlay cycle) category.	13%	14%	15%
c) Average bridge sufficiency index. (0 - 100)*	93.1	93.1	94.0
d) Score on CARS city user survey. (1 - 5)**	4.9	4.9	4.9
* One hundred is best.			
** Five is best.			

Agency:
Infrastructure/Public Works

Major Services					
	<u>Actual</u> <u>FY 2012</u>	<u>Estimated</u> <u>FY 2013</u>	<u>Requested</u> <u>FY 2014</u>	<u>Budget</u> <u>FY 2014</u>	<u>2013-2014</u> <u>% Change</u>
Service #1: Road Maintenance					
This program maintains the rural road and bridge infrastructure providing a roadway environment that is safe and efficient for the citizens of Johnson County.					
Agency Revenues	\$ 2,459,182	\$ 2,367,180	\$ 7,174,577	\$ 7,174,577	203.09%
Expenditures	6,663,694	6,225,356	6,690,288	6,690,288	7.47%
Difference	\$ (4,204,512)	\$ (3,858,177)	\$ 484,290	\$ 484,290	(112.55%)
FTE Positions	51.50	37.50	37.50	37.50	0.00%
Service #2: Road and Bridge Construction					
This program improves road safety and accommodates traffic growth by upgrading roads, eliminating hazardous locations and replacing deficient bridges and culverts. Mapping and surveying services are also provided.					
Agency Revenues	\$ 493,823	\$ 475,349	\$ 234,720	\$ 234,720	(50.62%)
Expenditures	3,073,520	3,141,890	3,250,063	3,250,063	3.44%
Difference	\$ (2,579,697)	\$ (2,666,542)	\$ (3,015,343)	\$ (3,015,343)	13.08%
FTE Positions	14.94	14.94	14.94	14.94	0.00%
Service #3: County Assistance Road System (CARS)					
This program promotes interlocal cooperation between the county and the cities for the planning, construction and maintenance of streets and associated improvements to assure an adequate, safe and integrated transportation network.					
Agency Revenues	\$ -	\$ -	\$ -	\$ -	-
Expenditures	12,774,594	12,717,627	13,216,030	13,216,030	3.92%
Difference	\$ (12,774,594)	\$ (12,717,627)	\$ (13,216,030)	\$ (13,216,030)	3.92%
FTE Positions	1.00	1.00	1.00	1.00	0.00%
Service #4: Noxious Weeds					
This program controls the noxious weeds on county road right of ways, treats weeds and grasses around bridges and guard rails, offers advice on how to control noxious weeds, and sells herbicides to county landowners for the control of noxious weeds on private property.					
Agency Revenues	\$ 1,086,411	\$ 1,045,767	\$ 516,364	\$ 516,364	(50.62%)
Expenditures	128,971	134,577	137,553	137,553	2.21%
Difference	\$ 957,440	\$ 911,190	\$ 378,811	\$ 378,811	(58.43%)
FTE Positions	1.00	1.00	1.00	1.00	0.00%

**Agency:
Infrastructure/Public Works**

Major Services

	<u>Actual FY 2012</u>	<u>Estimated FY 2013</u>	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>2013-2014 % Change</u>
Service #5: Rural Services Division					
This program manages the federal aid projects for the county and provides management of the development that occurs in the unincorporated area and long range coordination and planning for the department.					
Agency Revenues	425,202 \$	409,294 \$	202,096 \$	202,096 \$	(50.62%)
Expenditures	347,292	341,919	361,971	361,971	5.86%
Difference	\$ 77,910 \$	\$ 67,375 \$	(159,875) \$	(159,875) \$	(337.29%)
FTE Positions	3.00	3.00	3.00	3.00	0.00%

Service #6: Administration

Administration provides managerial oversight and financial, information technology and administrative support to the Department of Public Works and Infrastructure.

Agency Revenues	6,559,684 \$	6,314,275 \$	3,320,250 \$	3,320,250 \$	(47.42%)
Expenditures	1,395,805	868,491	886,966	886,966	2.13%
Difference	\$ 5,163,879 \$	\$ 5,445,784 \$	2,433,284 \$	2,433,284 \$	(55.32%)
FTE Positions	7.40	5.40	5.40	5.40	0.00%

**Agency:
Infrastructure/Public Works**

Requests for Additional Resources

	Requested FY 2014	Budget FY 2014	Requested FY 2015	Projected FY 2015
Request #1: Overlays				Rural Road System
			Priority: 1	Major Service:
<p>This request is for additional funding of \$1,000,000 to increase the amount of money spent on overlays to a level that is sustainable. This additional funding is to offset cost increases for hot mix asphalt that have occurred since 2002 and to offset the reduction to the overlay budget that occurred in 2011. In 2002 hot mix asphalt was \$25 per ton. In 2012 it had increased to \$55 per ton. In 2011 the overlay budget was decreased by \$169,977. In order to maintain our paved roads in good condition they need to be overlaid on a 12 year frequency for main roads and on a 15 year frequency on local roads. \$500,000 has been included in the FY 2014 Budget.</p>				
Agency Revenues	\$ 500,000	\$ 500,000	\$ 0	\$ 0
Expenditures	\$ 500,000	\$ 500,000	\$ 500,000	\$ 0
Difference	\$ 0	\$ 0	\$ (500,000)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

**Agency:
Infrastructure/Public Works**

Capital Improvement Program (CIP)

Title: Bridge, Road and Culvert Construction Safety Program **Year Placed:** 2014

Description: This on-going program is for the replacement of obsolete or hazardous bridges and culverts and safety improvements to roads in the unincorporated part of the County. These improvements help provide for a safe roadway and eliminate traffic hazards. A bridge or culvert has a life expectancy of about 50 years. Road improvements become necessary as traffic increases on old roads. Funding for this project has been included in the FY 2014 Budget.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 9,500,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 1,900,000	\$ 9,500,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel		\$	\$	\$	\$
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Title: County Assistance Road System (CARS) Program **Year Placed:** 2014

Description: This on-going program provides County matching funds for arterial road improvements in the cities and federal-aid improvements in the unincorporated areas. CARS projects are funded on a priority basis as recommended by the cities and the County Public Works Department to the County Manager and the Board of County Commissioners. Funding for this project has been included in the FY 2014 Budget.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Land Acquisition	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 12,903,131	\$ 13,177,353	\$ 13,517,679	\$ 13,759,343	\$ 13,903,794	\$ 67,261,300
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 12,903,131	\$ 13,177,353	\$ 13,517,679	\$ 13,759,343	\$ 13,903,794	\$ 67,261,300

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

**Agency:
Infrastructure/Public Works**

Capital Improvement Program (CIP)

Title: CARNP Right-of-Way **Year Placed:** N/A

Description: This project would provide funds for strategic acquisition and right-of-way preservation program for future arterial transportation corridors in western and southern Johnson County. This program would minimize future impacts to the natural and built environment and reduce future land acquisition and relocation expenses when improvements need to be constructed. This FY 2018 requested project has not been placed in the 5 year CIP.

Capital Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Land Acquisition	\$ 500,000	\$	\$	\$	\$	\$ 500,000
Design and Construction	\$	\$	\$	\$	\$	\$
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 500,000	\$	\$	\$	\$	\$ 500,000

Operating Expenditures	Total FTE	Year 1	Year 2	Year 3	Year 4
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Title: Heavy Equipment Replacement **Year Placed:** 2014

Description: This project replaces some of Public Works' larger equipment that are nearing the end of their expected life-cycle. The 2014 request is the replacement of an excavator, 2015 request is the replacement of an asphalt paver, 2016 is the replacement of a track loader, and 2017 and 2018 are replacement of tandem dump trucks. The heavy equipment replacement is scheduled to begin in 2014.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$	\$	\$	\$	\$	\$
Equipment	\$ 370,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 945,000
Total	\$ 370,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 945,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

**Agency:
Infrastructure/Public Works**

Capital Improvement Program (CIP)

Title: 183rd Street: Mission Road to Nall Avenue; Road and Bridge Improvement Project **Year Placed:** 2016

Description: This is a new capital project request that would construct a road between Nall Avenue and Mission Road on 183rd Street to provide a critical missing East-West link in the southeast Johnson County road network. Additional traffic demands are anticipated in this part of the County due to the 2010 opening of Blue Valley Southwest High School (175th Street and Quivira Road), Overland Park annexations in this area between Mission Road and State Line Road, a future park to be located south of 175th between Nall Avenue and Mission Road, and the growing residential and commercial developments in nearby Cass County, Missouri (North Cass Parkway is planned to terminate at Holmes Road and 183rd Street). This project has been requested and remains placed in 2016.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$	\$	\$ 5,600,000	\$	\$	\$ 5,600,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$	\$	\$ 5,600,000	\$	\$	\$ 5,600,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel		\$	\$	\$	\$
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Fund:
General Fund

Strategic Program:
Infrastructure

Agency:
Planning, Development, & Codes

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Licenses and Permits	\$275,588	\$511,815	\$598,599	\$598,599	16.96%
Charges for Service	\$14,997	\$7,500	\$7,650	\$7,650	2.00%
Total Agency Fees & Charges	\$290,585	\$519,315	\$606,249	\$606,249	16.74%
Miscellaneous	\$10,707	\$15,500	\$15,500	\$15,500	0.00%
Total Other Agency Revenues	\$10,707	\$15,500	\$15,500	\$15,500	0.00%
a) Total Agency Revenues	\$301,292	\$534,815	\$621,749	\$621,749	16.25%
Expenditures					
Personnel	\$1,031,150	\$1,050,011	\$1,096,053	\$1,096,053	4.38%
Contractual Services	\$54,453	\$170,763	\$170,763	\$170,763	0.00%
Commodities	\$25,188	\$33,502	\$33,502	\$33,502	0.00%
Capital Outlay	-\$231	\$17,935	\$17,935	\$17,935	0.00%
Subtotal	\$1,110,560	\$1,272,211	\$1,318,253	\$1,318,253	3.62%
Transfer to Equipment Reserve	\$14,000	\$14,000	\$14,000	\$14,000	0.00%
Subtotal	\$14,000	\$14,000	\$14,000	\$14,000	0.00%
Expenditures Subtotal	\$1,124,560	\$1,286,211	\$1,332,253	\$1,332,253	3.58%
Risk Management Charges	\$6,137	\$14,399	\$6,923	\$6,923	(51.92%)
Cost Allocation	\$438,355	\$467,645	\$514,954	\$514,954	10.12%
b) Total Expenditures	\$1,569,052	\$1,768,255	\$1,854,130	\$1,854,130	4.86%
Difference: b) minus a)	(\$1,267,760)	(\$1,233,440)	(\$1,232,381)	(\$1,232,381)	(0.09%)
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	13.15	12.15	12.15	12.15	0.00%
Total FTE Positions	13.15	12.15	12.15	12.15	0.00%

Agency Mission

To ensure coordinated, efficient, and safe development for current and future County residents and businesses by providing professional long-range planning, policy and demographic analysis, development plan reviews, zoning and building code enforcement, and construction contractor licensing, education, and monitoring.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$46,042 (3.62%) compared to FY 2013. This increase is due to the net impact of: 1) the budgeted salary and benefit increases included in the budget parameters.

Transfers to equipment reserve remain constant for FY 2014 at \$14,000.

FTEs for FY 2014 are budgeted to remain flat at 12.15.

**Agency:
Planning, Development, & Codes**

Agency Goals & Objectives	
Service Delivery Goals and Associated Objectives	Associated PMs:
1) Provide responsive code processing and enforcement.	
* Provide plan review within 5-10 days, depending on type of application.	a,b,c,i
* Perform building inspections within 1/2 day of inspection request.	a,b,c,j
* Provide annual life-safety (fire) inspections for all commercial structures.	c
* Respond within 5 business days to zoning complaints.	d,h,k
* Resolve 75% of zoning violations within 90 days of complaint. (not including violations litigated or those that become applications)	d,e,l,q
2) Provide expeditious administrative permit processing.	
* Process 95% of tract splits within 15 days of receipt of a completed application.	e,h,m
* Process 90% of administrative development plans (e.g., flood plain, signs, special events) within 10 days of receipt of completed application.	e,n
3) Provide responsive land use development application processing.	
* Respond to applicant within 15 days, if necessary.	e,h,o
* Process 95% of applications within 90-day processing period.	e,o,p,q
4) Provide long range planning services.	
* Process annual update of County Comprehensive Plan.	f,r,s
* Conduct or participate in special area or transportation planning projects on an as needed and timely basis.	f,r,s
* Revise Zoning and Subdivision Regulations on an as needed and timely basis.	g,t

Agency Key Performance Measures (PMs)			
Output	Actual 2012	Estimated 2013	Estimated 2014
a) Building permits issued (includes Mission & Edgerton).	787	750	800
b) Building inspections (includes Mission & Edgerton).	5,843	7,500	8,000
c) Fire safety inspections.	456	425	425
d) Zoning code enforcement and inspections.	20	35	45
e) Development applications processed.	45	50	55
f) Review and changes to Comprehensive Plan.	1	1	1
g) Revisions to Zoning and Subdivision Regulations.	1	2	2
h) Public inquiries.	>10,000	>10,000	>10,000

**Agency:
Planning, Development, & Codes**

Agency Key Performance Measures (PMs)

Efficiency/Cost Measures	Actual 2012	Estimated 2013	Estimated 2014
i) Perform plan review within 5-10 days of application.	90%	90%	90%
j) % of building inspections performed within 1/2 day.	98%	98%	98%
k) % of zoning code responses made within 5 business days of complaint.	95%	97%	97%
l) % of zoning violations resolved within 90 days of complaint, except complaints litigated or that become applications.	90%	90%	90%
m) % of tract splits approved within 15 days of receipt of a completed application.	90%	90%	90%
n) % of administrative development plans finalized within 10 days of receipt of completed application.	85%	85%	85%
o) Respond to applicants within 15 days, if necessary.	95%	95%	95%
p) % of land development applications processed within 90 days.	95%	95%	95%
Effectiveness Measures			
q) % of zoning code violations brought into voluntary compliance prior to judicial action.	90%	90%	90%
r) Complete annual Comprehensive Plan review on time.	100%	100%	100%
s) Conduct or participate in at least two planning studies.	100%	100%	100%
t) Complete at least two revisions to Zoning and Subdivision Regulations.	95%	95%	95%

Agency:
Planning, Development, & Codes

Major Services					
	<u>Actual</u> <u>FY 2012</u>	<u>Estimated</u> <u>FY 2013</u>	<u>Requested</u> <u>FY 2014</u>	<u>Budget</u> <u>FY 2014</u>	<u>2013-2014</u> <u>% Change</u>
Service #1: Development Application Review					
Review Development applications (rezoning, plats, variances, and conditional uses), process floodplain permits, support zoning boards, and disseminate zoning and subdivision information.					
Agency Revenues	257,293	498,865	585,190	585,190	17.30%
Expenditures	381,387	386,409	533,076	533,076	37.96%
Difference	\$ (124,094)	\$ 112,456	\$ 52,114	\$ 52,114	(53.66%)
FTE Positions	3.50	3.50	3.50	3.50	0.00%
Service #2: Building Permit Processing					
Process permits for buildings and structures, including plan review and providing information on requirements.					
Agency Revenues	0	0	0	0	-
Expenditures	203,366	254,042	264,584	264,584	4.15%
Difference	\$ (203,366)	\$ (254,042)	\$ (264,584)	\$ (264,584)	4.15%
FTE Positions	2.50	2.50	2.50	2.50	0.00%
Service #3 :Zoning/Building Code Enforcement					
Conduct zoning and building inspections.					
Agency Revenues	0	0	0	0	-
Expenditures	91,699	134,875	138,670	138,670	2.81%
Difference	\$ (91,699)	\$ (134,875)	\$ (138,670)	\$ (138,670)	2.81%
FTE Positions	2.00	2.00	2.00	2.00	0.00%
Service #4: Admin/Tech Services					
Provide administrative and technical support for planning functions including record keeping, finances, board staffing, public notices, minutes, and customer services.					
Agency Revenues	43,999	35,950	36,559	36,559	1.69%
Expenditures	161,114	182,456	185,853	185,853	1.86%
Difference	\$ (117,115)	\$ (146,506)	\$ (149,294)	\$ (149,294)	1.90%
FTE Positions	3.15	2.15	2.15	2.15	0.00%
Service #5: Long Range Planning					
Conduct comprehensive/long-range planning for County, planning commission support, prepare new zoning and subdivision regulations, transportation studies, information dissemination, annexation review, and geographic and socio-economic analysis, etc.					
Agency Revenues	0	0	0	0	-
Expenditures	286,994	328,430	210,071	210,071	(36.04%)
Difference	\$ (286,994)	\$ (328,430)	\$ (210,071)	\$ (210,071)	(36.04%)
FTE Positions	2.00	2.00	2.00	2.00	0.00%

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Charges for Service	\$0	\$0	\$0	\$0	-
Total Agency Fees & Charges	\$0	\$0	\$0	\$0	-
Miscellaneous	\$7,050	\$0	\$0	\$0	-
Interest	\$275,668	\$166,136	\$198,712	\$198,712	19.61%
Total Other Agency Revenues	282,718	166,136	198,712	198,712	19.61%
a) Total Agency Revenues	282,718	166,136	198,712	198,712	19.61%
Expenditures					
Personnel	\$321,386	\$330,716	\$348,169	\$348,169	5.28%
Contractual Services	\$4,256	\$45,220	\$23,831	\$23,831	(47.30%)
Commodities	\$9,262	\$10,000	\$10,000	\$10,000	0.00%
Subtotal	334,904	385,936	382,000	382,000	(1.02%)
Interfund Transfers	\$154,015	\$139,004	\$119,873	\$119,873	(13.76%)
Transfer to Capital Projects	\$10,830,838	\$11,419,202	\$11,873,216	\$11,873,216	3.98%
Subtotal	10,984,853	11,558,206	11,993,089	11,993,089	3.76%
Expenditures Subtotal	11,319,757	11,944,142	12,375,089	12,375,089	3.61%
Risk Management Charges	\$1,472	\$1,242	\$1,265	\$1,265	1.85%
Cost Allocation	\$135,311	\$150,619	\$110,121	\$110,121	(26.89%)
b) Total Expenditures	11,456,540	12,096,003	12,486,475	12,486,475	3.23%
Difference: b) minus a)	(11,173,822)	(11,929,867)	(12,287,763)	(12,287,763)	3.00%
Tax Revenues					
Other Taxes	\$11,941,805	\$11,929,867	\$12,287,763	\$12,287,763	3.00%
Total Tax Revenues	11,941,805	11,929,867	12,287,763	12,287,763	3.00%
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	3.10	3.10	3.10	3.10	0.00%
Total FTE Positions	3.10	3.10	3.10	3.10	0.00%

Agency Mission

Provide financial, technical, and other stormwater assistance services to encourage regional solutions for protecting human lives and property, conserving natural resources, and promoting appropriate use of Johnson County stream corridors.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$430,947 (3.61%) compared to FY 2013. This increase is due to: 1) the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2014 remain constant at 3.10.

**Agency:
Stormwater**

Agency Goals & Objectives			
Service Delivery Goals and Associated Objectives	Associated PMs:		
<p>1) Provide funding and planning to the cities in the County to reduce flooding. * Maximize effectiveness and efficiency of the Stormwater program.</p> <p>2) Expand Stormwater Management Program services to meet cities' stormwater quantity/quality needs. * Provide funding and resources to meet changing stormwater requirements.</p>	a	a	
Agency Key Performance Measures (PMs)			
Output	Actual 2012	Estimated 2013	Estimated 2014
Efficiency/Cost Measures			
Effectiveness Measures			
<p>a) Score on Stormwater Management city user survey. (1 - 5) (5 is best)</p>	4.9	4.9	4.9

**Agency:
Stormwater**

Major Services

	<u>Actual FY 2012</u>	<u>Estimated FY 2013</u>	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>2013-2014 % Change</u>
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Service #1: Capital Improvements Administration and Management

Work with city staffs to identify projects eligible for program funding; establish annual list of projects eligible for funding; develop the annual capital project list; and coordinate project review, funding, reimbursement, and project completion for study, design, and construction projects.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	-
Expenditures	<u>9,428,962</u>	<u>9,872,881</u>	<u>10,235,416</u>	<u>10,235,416</u>	3.67%
Difference	\$ (9,428,962)	\$ (9,872,881)	\$ (10,235,416)	\$ (10,235,416)	3.67%
FTE Positions	0.78	0.78	0.78	0.78	0.00%

Service #2: Regional Coordination/ Project Management

Be a leader and advocate to coordinate efforts regionally, within the County and the Kansas City metropolitan area to enhance stormwater management activities and build consensus on consistent planning, design, and construction standards. Manage countywide projects and facilitate successful projects for the Stormwater Management Program and the cities. Promote changes that benefit the region and proactively address Stormwater Management issues. Pursue funding and teaming opportunities with regional, state, and federal agencies.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0	-
Expenditures	<u>1,180,184</u>	<u>1,298,162</u>	<u>1,343,133</u>	<u>1,343,133</u>	3.46%
Difference	\$ (1,180,184)	\$ (1,298,162)	\$ (1,343,133)	\$ (1,343,133)	3.46%
FTE Positions	0.78	0.78	0.78	0.78	0.00%

Service #3: Environmental/Water Quality Support

Provide resources to the cities to meet National Pollutant Discharge Elimination System (NPDES) Phase II permitting requirements and to move Johnson County towards a more holistic approach to Stormwater Management by integrating Stormwater quality, Stormwater quantity and the environment. Be a champion of the environment while still having a focus on flood-damage reduction.

Agency Revenues	\$ 7,050	\$ 0	\$ 0	\$ 0	-
Expenditures	<u>710,612</u>	<u>773,099</u>	<u>796,540</u>	<u>796,540</u>	3.03%
Difference	\$ (703,562)	\$ (773,099)	\$ (796,540)	\$ (796,540)	3.03%
FTE Positions	1.55	1.55	1.55	1.55	0.00%

**Agency:
Stormwater**

Capital Improvement Program (CIP)

Title: Stormwater Management Program **Year Placed:** 2014

Description: The Johnson County Stormwater Management Program partners with Johnson County cities to fund the planning, design, and construction of projects to alleviate flooding and improve water quality issues from a broad Countywide level of the watershed. The Stormwater Management Program is funded by a dedicated 1/10th of one cent Countywide sales tax for stormwater projects. This project has been included in the FY 2014 Budget.

<u>Capital Expenditures</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>Project Total</u>
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 11,873,216	\$ 12,364,377	\$ 13,376,770	\$ 13,911,260	\$ 14,293,917	\$ 65,819,540
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 11,873,216	\$ 12,364,377	\$ 13,376,770	\$ 13,911,260	\$ 14,293,917	\$ 65,819,540

<u>Operating Expenditures</u>	<u>Total FTE</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Fund:
Transportation Fund

Strategic Program:
Infrastructure

Agency:
Transportation

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Charges for Service	\$1,468,116	\$1,583,124	\$1,636,031	\$1,636,031	3.34%
Total Agency Fees & Charges	\$1,468,116	\$1,583,124	\$1,636,031	\$1,636,031	3.34%
Use of Carryover	\$0	\$997,962	\$778,756	\$778,756	(21.97%)
Intergovernmental	\$12,855,439	\$12,670,050	\$4,573,707	\$4,573,707	(63.90%)
Miscellaneous	\$159,006	\$0	\$0	\$0	-
Intrafund Transfers	\$849,194	\$300,000	\$300,000	\$300,000	0.00%
Interfund Transfers	\$4,968,532	\$5,867,667	\$5,183,613	\$5,183,613	(11.66%)
Total Other Agency Revenues	18,832,171	19,835,679	10,836,076	10,836,076	(45.37%)
a) Total Agency Revenues	20,300,287	21,418,803	12,472,107	12,472,107	(41.77%)
Expenditures					
Personnel	\$959,646	\$850,317	\$877,802	\$877,802	3.23%
Contractual Services	\$7,293,065	\$7,228,702	\$7,357,905	\$7,354,905	1.75%
Commodities	\$1,832,498	\$2,040,670	\$1,958,424	\$1,678,424	(17.75%)
Capital Outlay	\$8,611,693	\$8,958,132	\$1,216,092	\$1,216,092	(86.42%)
Subtotal	18,696,902	19,077,821	11,410,223	11,127,223	(41.67%)
Lease Payment to PBC	\$144,158	\$149,168	\$149,798	\$149,798	0.42%
Miscellaneous	\$507	\$0	\$0	\$0	-
Intrafund Transfers	\$849,194	\$300,000	\$300,000	\$300,000	0.00%
Transfer to Capital Projects	\$79,796	\$250,000	\$250,000	\$250,000	0.00%
Subtotal	1,073,655	699,168	699,798	699,798	0.09%
Expenditures Subtotal	19,770,557	19,776,989	12,110,021	11,827,021	(40.20%)
Risk Management Charges	\$20,919	\$22,903	\$22,401	\$22,401	(2.19%)
Cost Allocation	\$383,277	\$518,645	\$622,685	\$622,685	20.06%
b) Total Expenditures	20,174,753	20,318,537	12,755,107	12,472,107	(38.62%)
Difference: b) minus a)	125,534	1,100,266	(283,000)	0	(100.00%)
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	2.00	2.10	2.10	2.10	0.00%
Other FTEs	9.00	6.90	6.90	6.90	0.00%
Total FTE Positions	11.00	9.00	9.00	9.00	0.00%

Agency Mission

Continue to implement Countywide public transportation that compliments the metropolitan transportation network.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to decrease by \$7,950,598 (41.67%) compared to FY 2013. This decrease includes: 1) decreased grant funding in capital outlay funds associated with the TIGER grant, and 2) the budgeted salary and benefit increases included in the budget parameters.

FTEs for FY 2014 remain constant at 9.00.

**Agency:
Transportation**

Agency Goals & Objectives			
Service Delivery Goals and Associated Objectives	Associated PMS:		
1) Provide public transportation services.			
* Increase bus ridership and public awareness.	g,h,i,j,k,l		
* Increase efficiency of the public transit service.	a,h,i,j		
* Increase efficiency of Special Edition and SWIFT service.	b,c,k,l		
2) Provide viable and cost effective transportation options.			
* Seek innovative solutions to redesign the current transportation model.	d,e,f		
3) Maintain current transportation levels for County services.			
* Continue providing the expected level of all transportation services.	a,b,c		
4) Improve service delivery by coordinating with area governments and service agencies.	a - l		
Agency Key Performance Measures (PMs)			
Output	Actual 2012	Estimated 2013	Estimated 2014
a) # of trips - Transit.	562,745	544,893	553,066
b) # of trips - Special Edition and Supplemental Service.	60,133	59,000	60,000
c) # of trips - SWIFT.	47,328	48,500	49,500
Efficiency/Cost Measures			
d) Cost per ride - Transit.	\$13.04	\$13.82	\$14.65
e) Cost per ride - Special Edition and Supplemental Service.	\$53.17	\$48	\$35
f) Cost per ride - SWIFT.	\$21.03	\$22.29	\$23.63
Effectiveness Measures			
g) Total annual ridership - Transit and Paratransit.	670,205	652,393	562,745
h) K-10 annual ridership.	164,927	155,031	157,650
i) New service ridership.	112,804	106,036	109,450
j) Farebox recovery-Transit.	15.89%	16%	16%
k) Farebox recovery-Special Edition.	4.41%	10%	10%
l) Farebox recovery-SWIFT.	14.37%	15%	16%

**Agency:
Transportation**

Major Services

	<u>Actual FY 2012</u>	<u>Estimated FY 2013</u>	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>2013-2014 % Change</u>
Service #1: The JO					
Johnson County Transit's (JCT) scheduled fixed route system "The JO" operates 15 routes throughout Johnson County. Many of the routes have originations and/or destinations in Kansas City, Kansas and Kansas City, Missouri. The JO is a commuter express service operating Monday through Friday during peak a.m. and p.m. rush hour periods. The route structure is currently oriented as a County to downtown commuter service with various reverse commute options back into the County. In addition, the K-10 Connector service provides access to Johnson County Community College, the KU Edwards Campus, and the KU Campus in Lawrence. In an effort to begin service expansion as proposed in the JCT Strategic Plan, staff secured CMAQ funds to provide additional service along Metcalf/Shawnee Mission Parkway and 75th Street that will be used through FY 2014.					
Agency Revenues	13,318,471	12,193,757	6,690,909	6,690,909	(45.13%)
Expenditures	10,050,104	11,024,007	5,651,355	5,557,022	(49.59%)
Difference	\$ 3,268,367	\$ 1,169,750	\$ 1,039,555	\$ 1,133,887	(3.07%)
FTE Positions	6.50	4.55	4.55	4.55	0.00%

Service #2: Special Edition					
The JO - Special Edition provides low-cost, curb-to-curb transportation to seniors, low income and disabled residents of Johnson County. Special Edition operates from approximately 5:45 a.m. to 6:30 p.m., Monday through Friday. Currently, Special Edition has an average of approximately 240 daily trips. Approximately 85% of the daily rides are riders utilizing the system to get to and from work.					
Agency Revenues	5,430,301	7,175,036	4,496,487	4,496,487	(37.33%)
Expenditures	6,725,287	6,236,860	4,479,463	4,385,130	(29.69%)
Difference	\$ (1,294,986)	\$ 938,177	\$ 17,025	\$ 111,357	(88.13%)
FTE Positions	3.50	3.65	3.65	3.65	0.00%

Service #3: SWIFT					
Johnson County Transit administers and manages the Johnson County Developmental Supports Sheltered Workshop Industrial Fixed Transit (SWIFT) service. The day-to-day operations are handled by JCT staff. Currently, approximately 105 different clients utilize the service.					
Agency Revenues	1,551,515	2,050,010	1,284,711	1,284,711	(37.33%)
Expenditures	1,921,511	1,816,954	1,279,406	1,185,072	(34.78%)
Difference	\$ (369,996)	\$ 233,056	\$ 5,305	\$ 99,639	(57.25%)
FTE Positions	1.00	0.80	0.80	0.80	0.00%

**Agency:
Transportation**

Requests for Additional Resources

	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>Requested FY 2015</u>	<u>Projected FY 2015</u>
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Request #1: Fuel Expenditures Johnson County
Priority: 1 Major Service: Transit

This request is for additional funding to supplement the JCT operating budget in meeting the rising cost of diesel fuel. With the expectation of fuel price increases throughout FY 2013 and 2014, coupled with a projected fuel usage of 450,000 gallons in FY 2014, JCT is requesting that additional funding be allocated for fuel to offset any potential spikes in fuel prices. Providing the additional funding for fuel would ensure JCT will be able to maintain operations with no interruption to service levels if fuel prices increased significantly. Without the requested funding, JCT may need to reduce services through trip reductions and/or eliminate existing routes to reduce fuel expense. Continuing current levels of transportation service is imperative to maintaining a positive image and enhancing public awareness. These are both key elements in Transit's initiative to gain support from the communities we serve, aiding us in our efforts to expand public knowledge and increase customer usage of our services. This request has not been included in the FY 2014 Budget.

Agency Revenues	\$ 0	\$ 0	\$ 0	\$ 0
Expenditures	\$ 280,000	\$ 0	\$ 400,000	\$ 0
Difference	\$ (280,000)	\$ 0	\$ (400,000)	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

**Agency:
Transportation**

Capital Improvement Program (CIP)

Title: Bus Replacement **Year Placed: 2014**

Description: This project is to replace buses in the current fleet that have or will exceed their useful life based on miles and operating/maintenance expenses for Johnson County Transit (JCT) services. There are 12 coaches and 34 cutaways in the current fleet that will have reached the end of the useful life expectancy by the end of 2013. \$920,000 of funding for 2014 is from grants and \$230,000 from Transit reserves. Funding for this project has been included in the FY 2014 Budget.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$	\$	\$	\$	\$	\$
Equipment	\$ 1,150,000	\$	\$ 2,200,000	\$ 1,000,000	\$	\$ 4,350,000
Total	\$ 1,150,000	\$	\$ 2,200,000	\$ 1,000,000	\$	\$ 4,350,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Title: Basic Passenger Infrastructure **Year Placed: 2014**

Description: Basic passenger infrastructure (BPI) material are items or amenities that riders experience in their everyday use of Johnson County Transit (JCT) services. For example, an appropriate concrete pad for a wheelchair to gain access to a bus door or to stand upon in the rain, shelters, benches, bike racks, trash cans and route signs/schedules. These are the basic items that riders expect and should have available to them in order make the bus riding experience as enjoyable and comfortable as possible. This request is 80% grant funded, which for 2014 would be \$100,000 in grant funds with a County match of \$25,000. This project has been placed in 2014 in the 5 year CIP.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Land Acquisition	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 125,000	\$ 125,000	\$ 65,000	\$	\$	\$ 315,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 125,000	\$ 125,000	\$ 65,000	\$	\$	\$ 315,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual	\$	\$ 50,000	\$ 51,500	\$ 51,500	\$ 51,500
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

**Agency:
Transportation**

Capital Improvement Program (CIP)

Title: I-35 Fixed Guideway/Bus on Shoulder **Year Placed:** 2015

Description: This project funding is to complete construction and implementation of the Wyandotte County portion of the Bus on Shoulder (BOS) improvements for the I-35 Fixed Guideway/Bus on Shoulder projects. By being able to bypass severe traffic congestion, buses running on the shoulder of I-35 makes commuting by transit much more appealing and competitive with private automobiles. A portion of the proposed I-35 BOS route is in Wyandotte County and that portion has not been approved by the Kansas Legislature for BOS operations. It is anticipated that approval will be sought in FY 2014 and implementation actions to follow. This project has been placed in FY 2015, the year in which it was requested in the five year plan.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$	\$ 200,000	\$	\$	\$	\$ 200,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$	\$ 200,000	\$	\$	\$	\$ 200,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

Title: Bus Rehabilitation **Year Placed:** NA

Description: This project is to rehabilitate or extend the useful life of several buses in the future. JCT has a bus replacement plan in place; however the rate of replacement will not keep pace with the number of buses that will reach their scheduled end of useful life. In order to help reduce the impact of these buses reaching end of life, it is JCT's intent to evaluate the end of life buses and rehabilitate several of the better ones. This project was requested to start in 2017 but is not currently placed in the 5 year CIP.

Capital Expenditures	Year 1	Year 2	Year 3	Year 4	Year 5	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Land Acquisition	\$	\$	\$	\$	\$	\$
Design and Construction	\$	\$	\$	\$	\$	\$ 0
Equipment	\$ 250,000	\$ 250,000	\$	\$	\$	\$ 500,000
Total	\$ 250,000	\$ 250,000	\$	\$	\$	\$ 500,000

Operating Expenditures	Total FTE	Year 1	Year 2	Year 3	Year 4
Personnel					
Contractual	\$	\$	\$	\$	\$
Commodities	\$	\$	\$	\$	\$
Capital	\$	\$	\$	\$	\$
On-going Total	\$	\$	\$	\$	\$
Start Up	\$	\$	\$	\$	\$
TOTAL	\$	\$	\$	\$	\$

**Fund: Wastewater
Operations & Maintenance Fund**

**Strategic Program:
Infrastructure**

**Agency: Wastewater
Operations & Maintenance**

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Licenses and Permits	\$500,139	\$507,756	\$517,911	\$517,911	2.00%
Charges for Service	\$40,079,178	\$40,558,390	\$47,690,021	\$47,690,021	17.58%
Use of Assets	\$1,160	\$0	\$0	\$0	-
Total Agency Fees & Charges	\$40,580,477	\$41,066,146	\$48,207,932	\$48,207,932	17.39%
Use of Carryover	\$0	\$0	\$632,129	\$632,129	-
Miscellaneous	\$230,064	\$150,000	\$150,000	\$150,000	0.00%
Interest	\$97,352	\$60,140	\$71,932	\$71,932	19.61%
Interfund Transfers	\$213,697	\$0	\$0	\$0	-
Total Other Agency Revenues	\$541,113	\$210,140	\$854,061	\$854,061	306.42%
a) Total Agency Revenues	\$ 41,121,590	\$ 41,276,286	\$ 49,061,993	\$ 49,061,993	18.86%
Expenditures					
Personnel	\$13,791,886	\$14,412,922	\$15,080,874	\$15,080,874	4.63%
Contractual Services	\$15,702,054	\$19,237,022	\$26,009,908	\$26,009,908	35.21%
Commodities	\$3,935,603	\$4,132,395	\$4,232,395	\$4,232,395	2.42%
Capital Outlay	\$291,643	\$845,050	\$845,050	\$845,050	0.00%
Subtotal	\$33,721,186	\$38,627,389	\$46,168,227	\$46,168,227	19.52%
Miscellaneous	\$5,993	\$0	\$0	\$0	-
Subtotal	\$5,993	\$0	\$0	\$0	-
Expenditures Subtotal	\$33,727,179	\$38,627,389	\$46,168,227	\$46,168,227	19.52%
Risk Management Charges	\$289,708	\$294,110	\$263,872	\$263,872	(10.28%)
Cost Allocation	\$1,582,704	\$1,884,971	\$2,629,894	\$2,629,894	39.52%
b) Total Expenditures	\$35,599,591	\$40,806,470	\$49,061,993	\$49,061,993	20.23%
Difference: b) minus a)	\$5,521,999	\$469,816	\$0	\$0	(100.00%)
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	215.00	208.00	208.00	208.00	0.00%
Total FTE Positions	215.00	208.00	208.00	208.00	0.00%

Agency Mission

Protecting our environment, serving our customers, enhancing our community.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to increase by \$7,540,838 (19.52%) compared to FY 2013. This increase includes: 1) reclassification of \$4,992,248 of KCMO Interlocal from the SRCFP fund as a result of the combined rate model, 2) budgeted increases of \$1,849,000 for KCMO Interlocal, postage, chemicals, electricity, trash hauling and other contractual services, and 3) the budgeted salary and benefit increases included in the budget parameters.

User rates are budgeted to increase by 6.5% for FY 2014.

FTEs for FY 2014 are budgeted to remain constant at 208.00.

**Agency:
Wastewater O & M**

Agency Goals & Objectives

Service Delivery Goals and Associated Objectives	Associated PMs:
1) Transport wastewater to a treatment facility. * Minimize line blockages and overflows. * Pumping equipment to ensure adequate pumping capacity to handle flow received.	b, c, h, i, j, k
2) Effectively treat wastewater at a treatment facility.	e, f, k
3) Protect the water quality of receiving streams. * Comply with discharge limits established by regulatory agencies.	e, f, k
4) Provide physical facilities capable of meeting future service demands. * Expand sewer infrastructure to accommodate new development.	d, k
5) Provide an aesthetically pleasant environment around our facilities. * Control odors, flies and noise to acceptable levels.	g, k

Agency Key Performance Measures (PMs)

Output	Actual 2012	Estimated 2013	Estimated 2014
a) Employee turnover.	17	<10%	<10%
b) Miles of lines cleaned.	646.69	624	624
c) Miles of lines televised.	59.12	48	48
Efficiency/Cost Measures			
d) Plans reviewed within allotted time.	48%	80%	80%
e) Permit compliance rate.	99.50%	98%	98%
Effectiveness Measures			
f) # of corrective work orders issued.	1,967	2,940	3,087
g) Odor complaints.	19	<10/yr	<10/yr
h) Sewer backups - dry weather.	14	<53/yr	<53/yr
i) Sewer backups - wet weather.	0	<53/yr	<53/yr
j) # of line and manhole repairs.	253	190	190
k) Billing and collection complaint rate.	52	129	<10/month

**Agency:
Wastewater O & M**

Major Services					
	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013-2014 % Change
Service #1: Collections					
Receive wastewater from customer service connections and transport this wastewater to a treatment facility. This involves operating and maintaining pump stations, cleaning and inspecting gravity lines and repairing manholes and gravity and pressure pipe lines.					
Agency Revenues	\$ 0	\$ 0	\$ 0	0	-
Expenditures	\$ 6,302,270	\$ 5,848,353	\$ 6,067,002	\$ 6,067,002	3.74%
Difference	\$ (6,302,270)	\$ (5,848,353)	\$ (6,067,002)	\$ (6,067,002)	3.74%
FTE Positions	65.00	65.00	65.00	65.00	0.00%
Service #2: Treatment					
Treat influent wastewater to the level required by discharge permits issued by state or federal agencies and to protect the quality in the receiving streams. Properly dispose of the residual solids from the treatment process. This involves operating equipment, performing laboratory tests and maintaining equipment.					
Agency Revenues	\$ 0	\$ 0	\$ 0	0	-
Expenditures	\$ 20,658,115	\$ 24,991,337	\$ 32,031,204	\$ 32,031,204	28.17%
Difference	\$ (20,658,115)	\$ (24,991,337)	\$ (32,031,204)	\$ (32,031,204)	28.17%
FTE Positions	79.00	73.00	73.00	73.00	0.00%
Service #3: Infrastructure					
This service provides for the management of the study, design and construction of projects, to expand the sewer infrastructure to accommodate new development in the County, and to provide sewers to neighborhoods served by septic tanks.					
Agency Revenues	\$ 0	\$ 0	\$ 0	0	-
Expenditures	\$ 2,614,549	\$ 2,590,707	\$ 2,713,027	\$ 2,713,027	4.72%
Difference	\$ (2,614,549)	\$ (2,590,707)	\$ (2,713,027)	\$ (2,713,027)	4.72%
FTE Positions	28.00	28.00	28.00	28.00	0.00%
Service #4: Customer Service					
Building an organization - purpose, process and people to meet the needs of the customer.					
Agency Revenues	\$ 40,679,493	\$ 41,044,730	\$ 48,825,733	\$ 48,825,733	18.96%
Expenditures	\$ 1,228,309	\$ 1,564,036	\$ 1,613,307	\$ 1,613,307	3.15%
Difference	\$ 39,451,184	\$ 39,480,694	\$ 47,212,426	\$ 47,212,426	19.58%
FTE Positions	10.00	10.00	10.00	10.00	0.00%
Service #5: Laboratory					
The Laboratory Services Division provides analytical services including sampling and analysis of wastewater, potable water, industrial waste, landfill leachate, and ground and surface water.					
Agency Revenues	\$ 275,034	\$ 62,000	\$ 63,240	\$ 63,240	2.00%
Expenditures	\$ 779,305	\$ 924,557	\$ 950,889	\$ 950,889	2.85%
Difference	\$ (504,271)	\$ (862,557)	\$ (887,649)	\$ (887,649)	2.91%
FTE Positions	9.00	9.00	9.00	9.00	0.00%

**Agency:
Wastewater O & M**

Major Services					
	<u>Actual</u> <u>FY 2012</u>	<u>Estimated</u> <u>FY 2013</u>	<u>Requested</u> <u>FY 2014</u>	<u>Budget</u> <u>FY 2014</u>	<u>2013-2014</u> <u>% Change</u>
Service #6: Grease & Pretreatment					
The Wastewater Pretreatment Program controls industrial and food service grease discharges to sanitary sewers through permits, inspections and monitoring.					
Agency Revenues	\$ 167,063	\$ 169,556	\$ 173,020	\$ 173,020	2.04%
Expenditures	\$ 281,106	\$ 345,286	\$ 358,029	\$ 358,029	3.69%
Difference	\$ (114,043)	\$ (175,730)	\$ (185,009)	\$ (185,009)	5.28%
FTE Positions	4.00	4.00	4.00	4.00	0.00%
Service #7: Leadership Team, Business Operations and Planning					
Leadership team and support services, including accounting, budgeting, computer operations, human resources, payroll, and employee relations to the other divisions of JCW.					
Agency Revenues	\$ 0	\$ 0	\$ 0	0	-
Expenditures	\$ 3,735,937	\$ 4,542,194	\$ 5,328,535	\$ 5,328,535	17.31%
Difference	\$ (3,735,937)	\$ (4,542,194)	\$ (5,328,535)	\$ (5,328,535)	17.31%
FTE Positions	20.00	19.00	19.00	19.00	0.00%

**Agency:
Wastewater O & M**

Requests for Additional Resources				
	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>Requested FY 2015</u>	<u>Projected FY 2015</u>
Request #1: KCMO Interlocal Agreement			Priority: 1	Major Service: Treatment
<p>This request would fund the increase in the KCMO Interlocal Agreement. Payments to Kansas City, Missouri (KCMO) are made for treating wastewater volumes that cannot be properly treated by Johnson County Wastewater facilities. Both the volume of flows sent to KCMO for treatment and the rate KCMO charges are increasing annually. In 2012, this comprised 20% of total Wastewater operating expenses. The rates KCMO charges are projected to increase 13% annually. This request is necessary to fill the gap between current funding and anticipated 2014 costs. Funding for this request will be paid with user charges and has been included in the FY 2014 Budget.</p>				
Agency Revenues	\$ 1,054,000	\$ 1,054,000	\$ 1,054,000	\$ 1,054,000
Expenditures	<u>1,054,000</u>	<u>1,054,000</u>	<u>1,054,000</u>	<u>1,054,000</u>
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00
Request #2: Electricity			Priority: 2	Major Service: Treatment
<p>This request would fund the increased usage and costs for electricity. Wastewater uses electric motors to drive most of the pumps, blowers and other equipment used to transport wastewater to treatment facilities and to treat the wastewater prior to discharge to local receiving streams. In 2012, electricity expenses were nearly \$4,000,000 or 12% of total operating expenses. Funding is needed to meet the rising costs of electricity to perform these essential duties. Funding for this request will be paid with user charges and has been included in the FY 2014 Budget.</p>				
Agency Revenues	\$ 320,000	\$ 320,000	\$ 320,000	\$ 320,000
Expenditures	<u>320,000</u>	<u>320,000</u>	<u>320,000</u>	<u>320,000</u>
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00
Request #3: Chemicals			Priority: 3	Major Service: Treatment
<p>This request would fund the increase in chemical costs. Chemicals are essential to the operation of the wastewater treatment system. The use and cost of chemicals has been rising rapidly and steadily over the past few years. The cost for chemicals is projected to rise nearly 6% over 2013 budgeted amounts. Funding for this request will be paid with user charges and has been included in the FY 2014 Budget.</p>				
Agency Revenues	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Expenditures	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

**Agency:
Wastewater O & M**

Requests for Additional Resources				
	<u>Requested FY 2014</u>	<u>Budget FY 2014</u>	<u>Requested FY 2015</u>	<u>Projected FY 2015</u>
Request #4: Contractual Locate Services			Priority: 4	Major Service: Collections
Wastewater is required to locate its sanitary sewers in accordance with K.S.A. 66-1801. This service is performed by USIC, an underground utility locating company under contract with JCW. Costs and demand for this service have been steadily increasing since 2004. The requested increase is needed to fully fund these expenditures and to allow for the continuation of this service. Funding for this request will be paid with user charges and has been included in the FY 2014 Budget.				
Agency Revenues	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Expenditures	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>	<u>150,000</u>
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00
Request #5: Trash Hauling			Priority: 5	Major Service: Treatment
The treatment of wastewater produces thousands of tons of sludge annually. The rising cost of disposal has created a cap between funding and the actual hauling expenses. In 2012, trash hauling expenses exceeded budgeted amounts by over \$127,000. Funding for this request will be paid with user charges and has been included in the FY 2014 budget.				
Agency Revenues	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Expenditures	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00
Request #6: Postage			Priority: 6	Major Service: Customer Service
Natural gas heats buildings housing equipment used to transport wastewater to treatment facilities and to treat wastewater prior to discharge in local receiving streams. In 2011, natural gas expenses exceeded the budgeted amounts by \$108,000. Funding for this request will be paid with user charges and has been included in the FY 2014 budget.				
Agency Revenues	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Expenditures	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>	<u>25,000</u>
Difference	\$ 0	\$ 0	\$ 0	\$ 0
Full-time Equivalent Positions	0.00	0.00	0.00	0.00

	Actual FY 2012	Estimated FY 2013	Requested FY 2014	Budget FY 2014	2013 - 2014 % Change
Agency Revenues					
Charges for Service	\$42,044,254	\$44,019,183	\$41,854,797	\$41,854,797	(4.92%)
Total Agency Fees & Charges	\$42,044,254	\$44,019,183	\$41,854,797	\$41,854,797	(4.92%)
Use of Carryover	\$0	\$730,509	\$7,281,205	\$7,281,205	896.73%
Intergovernmental	\$2,927,990	\$390,779	\$382,173	\$382,173	(2.20%)
Miscellaneous	\$42,891,412	\$48,750,000	\$35,250,000	\$35,250,000	(27.69%)
Intrafund Transfers	\$3,063,353	\$0	\$0	\$0	-
Interest	\$304,817	\$150,071	\$179,496	\$179,496	19.61%
Total Other Agency Revenues	\$49,187,572	\$50,021,359	\$43,092,874	\$43,092,874	(13.85%)
a) Total Agency Revenues	\$91,231,826	\$94,040,542	\$84,947,671	\$84,947,671	(9.67%)
Expenditures					
Contractual Services	\$168,389	\$265,000	\$200,000	\$200,000	(24.53%)
Subtotal	\$168,389	\$265,000	\$200,000	\$200,000	(24.53%)
Debt Service	\$28,496,941	\$29,577,751	\$32,397,904	\$32,397,904	9.53%
Miscellaneous	\$31,252	\$0	\$0	\$0	-
Interfund Transfers	\$735,370	\$700,580	\$707,781	\$707,781	
Intrafund Transfers	\$48,572,193	\$55,942,392	\$51,880,201	\$51,880,201	(7.26%)
Subtotal	\$77,835,756	\$86,220,723	\$84,985,886	\$84,985,886	(1.43%)
Expenditures Subtotal	\$78,004,145	\$86,485,723	\$85,185,886	\$85,185,886	(1.50%)
Cost Allocation	\$608,599	\$500,059	\$0	\$0	(100.00%)
b) Total Expenditures	\$78,612,744	\$86,985,782	\$85,185,886	\$85,185,886	(2.07%)
Difference: b) minus a)	\$12,619,082	\$7,054,760	(\$238,215)	(\$238,215)	(103.38%)
Tax Revenues					
Other Taxes	\$376,760	\$238,215	\$238,215	\$238,215	0.00%
Total Tax Revenues	376,760	238,215	238,215	238,215	0.00%
FTE Positions					
Fee Funded FTEs	0.00	0.00	0.00	0.00	-
Grant Funded FTEs	0.00	0.00	0.00	0.00	-
Other FTEs	0.00	0.00	0.00	0.00	-
Total FTE Positions	0.00	0.00	0.00	0.00	-

Agency Mission

Protecting our environment, serving our customers, enhancing our community.

Budget Highlights

Total expenditures for FY 2014, excluding transfers, Risk Management charges and cost allocation, are budgeted to decrease by \$1,242,038 (1.5%) compared to FY 2013. This decrease is the net impact of: 1) reclassification of \$4,992,248 of KCMO Interlocal from the SRCFP fund as a result of the combined rate model, and 2) an increase to debt service for FY 2014.

The Capital Finance Charge is combined with the O&M user charges and based on a utility rate model, in line with industry's best practices. The combined charges are budgeted to increase 6.5% for FY 2014, or approximately \$3.60/month for the median user. Connection fees will vary based on meter size. A new system availability charge of \$323/acre for property owners has been included for FY 2014.

The SRCFP fund pays the debt service on loans issued by the State of Kansas as well as general obligation bonds issued by the County. The increase of 9.53% in debt service from FY 2013 to FY 2014 reflects the issuance of debt for various capital improvement projects.

Special assessment bonds have been issued on behalf of specific Joints and Laterals sewer districts, which are funded by special assessments on the properties benefiting from the sewer districts.

**Agency:
Wastewater SRCFP**

Capital Improvement Program (CIP)

Title: System Wide Projects **Year Placed:** 2014

Description: There are several components which make up this project, however, the major components include the following: the Back Up Prevention program, Line Cleaning Vehicle Major Line Maintenance Equipment, CMSD relocations for city projects, and permit software. This project has been included in the 2014 CIP.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 1,090,000	\$ 2,315,000	\$ 1,400,000	\$ 895,000	\$ 1,563,000	\$ 7,263,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 1,090,000	\$ 2,315,000	\$ 1,400,000	\$ 895,000	\$ 1,563,000	\$ 7,263,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual		\$	\$	\$	\$
Commodities		\$	\$	\$	\$
Capital		\$	\$	\$	\$
On-going Total		\$	\$	\$	\$
Start Up		\$	\$	\$	\$
TOTAL		\$	\$	\$	\$

Title: Plant Expansion **Year Placed:** 2014

Description: These are on-going CIP projects that increase the capacity at the plants in order to accommodate growth. FY 2014 projects include effluent capacity improvements at Mill Creek and Tomahawk plants and solids dewatering expansion. This has been included in the 2014 CIP.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 7,105,200	\$ 20,400,000	\$ 49,800,000	\$ 81,225,000	\$ 83,815,000	\$ 242,345,200
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 7,105,200	\$ 20,400,000	\$ 49,800,000	\$ 81,225,000	\$ 83,815,000	\$ 242,345,200

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual		\$	\$	\$	\$
Commodities		\$	\$	\$	\$
Capital		\$	\$	\$	\$
On-going Total		\$	\$	\$	\$
Start Up		\$	\$	\$	\$
TOTAL		\$	\$	\$	\$

**Agency:
Wastewater SRCFP**

Capital Improvement Program (CIP)

Title: Permit/Regulatory **Year Placed:** 2014

Description: Permit and regulatory projects are those projects mandated by the state and EPA, for which Wastewater will incur fines and legal consequences if not completed. Each new project paid with these funds must be approved by the Board of County Commissioners. Projects in this category include Nelson wet weather monitoring arc flash, and water quality monitoring. This project has been included in the 2014 CIP.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 2,100,700	\$ 6,150,000	\$ 5,400,000	\$ 5,000,000	\$ 5,000,000	\$ 23,650,700
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 2,100,700	\$ 6,150,000	\$ 5,400,000	\$ 5,000,000	\$ 5,000,000	\$ 23,650,700

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual		\$	\$	\$	\$
Commodities		\$	\$	\$	\$
Capital		\$	\$	\$	\$
On-going Total		\$	\$	\$	\$
Start Up		\$	\$	\$	\$
TOTAL		\$	\$	\$	\$

Title: General Renewal and Replacement **Year Placed:** 2014

Description: This continues a program begun in 1989 to pay for repairs and improvements to existing infrastructure to address failing assets and minimize large environmental and social risks. Each new project paid with these funds must be approved by the Board of County Commissioners. Projects in this category include Asset Management Repair and Replacement for collections, pump stations and treatment repair and rehabilitation, Leawood Sewershed and other building improvements. This has been included in the 2014 CIP.

Capital Expenditures	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	Project Total
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 28,607,000	\$ 36,460,000	\$ 34,550,000	\$ 26,800,000	\$ 22,500,000	\$ 148,917,000
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 28,607,000	\$ 36,460,000	\$ 34,550,000	\$ 26,800,000	\$ 22,500,000	\$ 148,917,000

Operating Expenditures	Total FTE	FY 2014	FY 2015	FY 2016	FY 2017
Personnel					
Contractual		\$	\$	\$	\$
Commodities		\$	\$	\$	\$
Capital		\$	\$	\$	\$
On-going Total		\$	\$	\$	\$
Start Up		\$	\$	\$	\$
TOTAL		\$	\$	\$	\$

**Agency:
Wastewater SRCFP**

Capital Improvement Program (CIP)

Title: Sewer Expansions **Year Placed: 2014**

Description: This on-going project includes the construction of new development projects as requested by petitioners. Projects in this category include: Blue River 21, Blue River 25 Contract 2, Blue River 14, Cedar Creek 4, Mill Creek 19, and Mill Creek Interceptor projects. This project has been included in the 2014 CIP.

<u>Capital Expenditures</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>FY 2018</u>	<u>Project Total</u>
Preliminary Studies	\$	\$	\$	\$	\$	\$
Design and Construction	\$ 20,568,700	\$ 3,387,000	\$ 1,700,000	\$ 7,400,000	\$ 10,300,000	\$ 43,355,700
Equipment	\$	\$	\$	\$	\$	\$
Total	\$ 20,568,700	\$ 3,387,000	\$ 1,700,000	\$ 7,400,000	\$ 10,300,000	\$ 43,355,700

<u>Operating Expenditures</u>	<u>Total FTE</u>	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>
Personnel					
Contractual		\$	\$	\$	\$
Commodities		\$	\$	\$	\$
Capital		\$	\$	\$	\$
On-going Total		\$	\$	\$	\$
Start Up		\$	\$	\$	\$
TOTAL		\$	\$	\$	\$